

Northern Care Alliance (NCA)

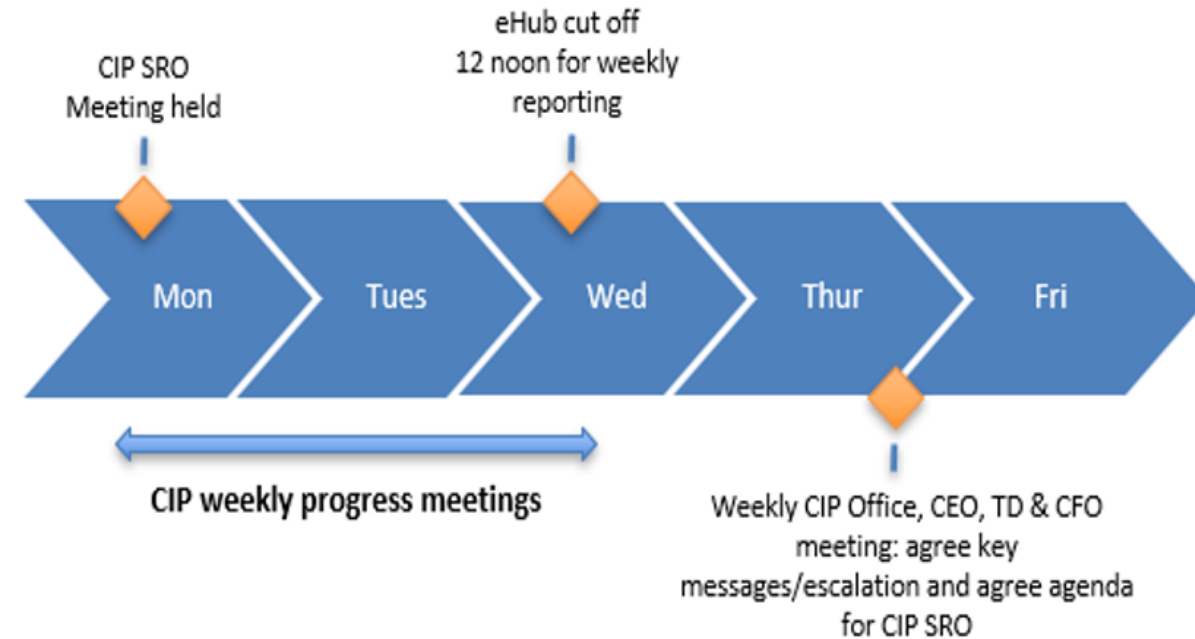
Cost Improvement Programme (CIP) Summary

Cost Improvement Introduction & Governance

The NCA has developed a robust infrastructure to support identification, development and delivery of cost improvement target, supporting delivery of the NCA's Financial Sustainability Plan (FSP).

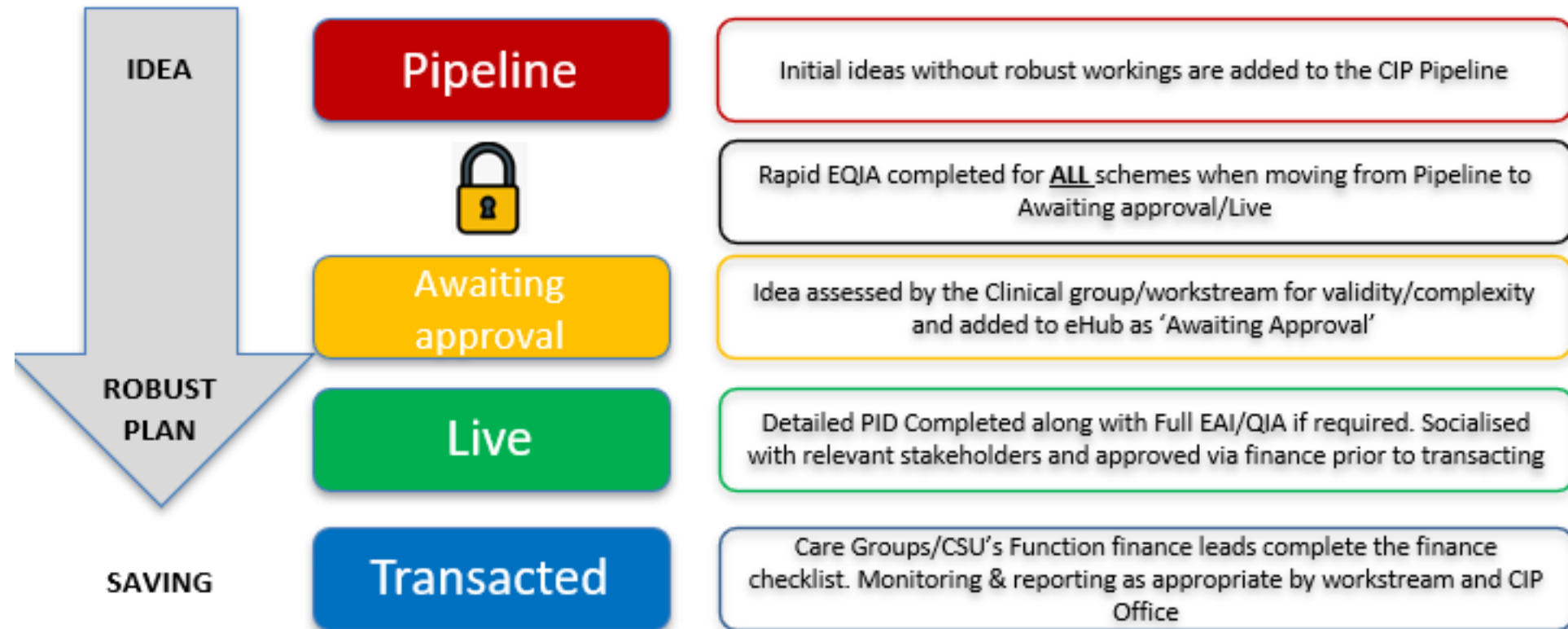
There is a weekly cycle, as shown, monitoring progress of CIP scheme identification, development, and delivery. This was established in 2024 and ensures there is adequate planning, support, and oversight throughout the financial year.

Monthly updates are taken to the Finance and Performance Committee as well as to Trust Board through the finance update.



Cost Improvement Programme Development & Engagement

Cost improvement ideas are developed as outlined below ensuring all relevant colleagues are engaged as part of the idea development, scheme delivery and post implementation review.



CIP Summary Position FY26/27

FY26/27 - Pipeline (£m)

£18.8M
Pipeline total

FY26/27 programme value (£m)

£29.0M
Awaiting approval

£16.5M
Live

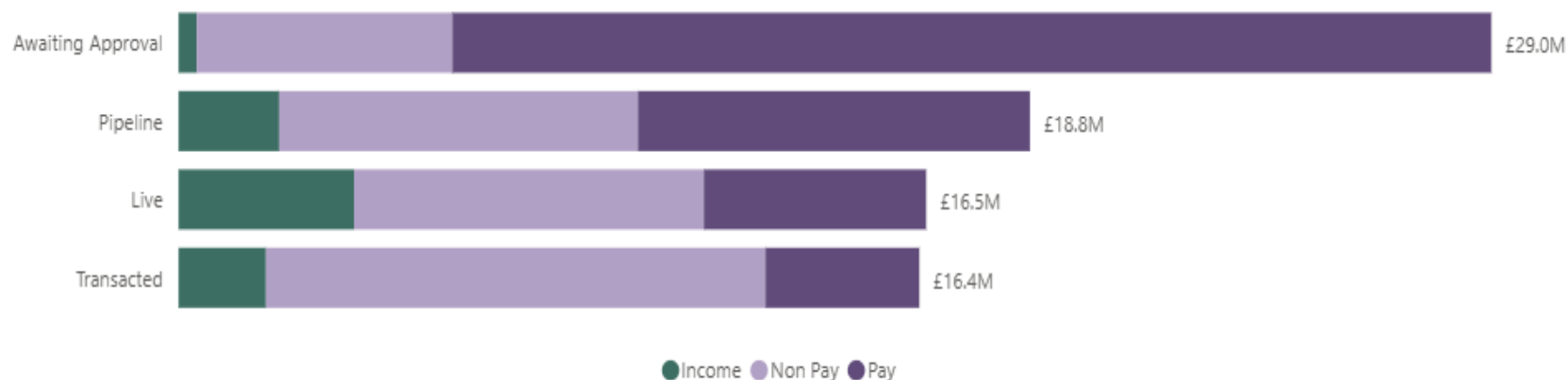
£16.4M
Transacted

FY26/27 programme savings (£m)

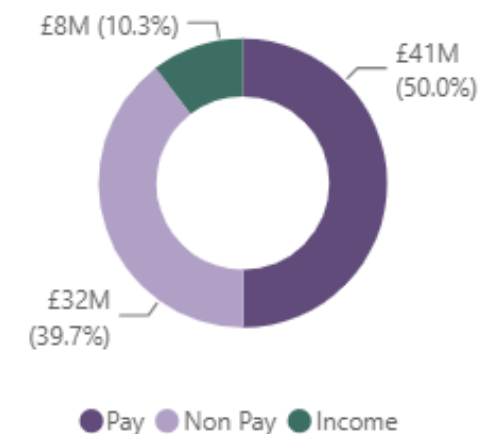
£80.6M
Total Savings

-£23.5M
Gap to Target

FY26/27 (eHUB) Status & Pay vs Non Pay (£Ms)



FY26/27 (eHUB) Pay vs Non-pay vs Both (% of sum)



CIP Programmes – FY26/27

Within the FSP, a number of opportunities were identified around some key programmes, established to support delivery of improvements contributing to the delivery of financial efficiencies.

Medical Workforce Programme Aim: To work collaboratively with colleagues across clinical services, to identify and support the delivery of projects to improve the efficiency and experience for our medical colleagues and ensure the safety and wellbeing of all our patients.

Nursing & AHP Programme Aim: To provide good quality standard services across the NCA and reducing variation while ensuring compliance with national best practice and safe staffing requirements.

Medicines Management Programme Aim: To ensure there are robust processes for the procurement of medications and ensuring we are using the best value medication, utilising appropriate procurement frameworks and regional or national contracts enables the Trust to ensure we are utilising the best value treatments for patients.

Digital Programme Aim: To rationalise the number of individual applications in use across services, streamlining systems, improving data quality, and enhance patient and workforce experience.

CIP Programmes – FY26/27

Estates & Facilities Programme Aim: To optimise the estates and facilities across multiple acute and community sites of varying size and flexibility by investing in the estate and maximising economies of scale.

Procurement Programme Aim: To enhance procurement practices by negotiating favourable terms with suppliers, fostering competition, and identifying cost effective alternatives, influencing the supply chain to achieve the lowest cost of ownership while upholding high standards of quality.

Outpatients Programme Aim: To improve patient access, experience, and outcomes, while supporting financial sustainability and environmental responsibility.

Length of Stay Programme Aim: To deliver a sustained reduction in inpatient length of stay across the Northern Care Alliance (NCA), supporting both quality of care and long-term financial sustainability.

Theatres Programme Aim: To maximise the productivity of elective and day case theatres, directly supporting elective recovery, improved patient access, workforce sustainability, and financial resilience.